

**Table S4.** Expanded Outcomes Measurement And Characteristics Of Harvard Business School (HBS) Cases

Reference	Setting	Origin Country	Publication year	Value initiative	Healthcare field	Baseline characteristics	Mortality	Degree of health/recovery	Time to recovery and return to normal activities	Disutility of the care or treatment process	Sustainability of health	Long-term consequence of therapy	Financial Outcome	Instruments used (if applied)	Data Origin
(Porter, Deerberg-Wittram, et al., 2014)	hospital	Germany	2014	Traditional value program: measure of clinical, process and financial outcomes	Prostate Cancer	yes	yes	yes	yes	yes	yes	yes	NA	QLQ0C30, IIEF-5, ICHOM; EPIC-26	EHR
(Kaplan et al., 2012)	hospital	Germany	2012	Traditional value program: measure of clinical, process and financial outcomes	Orthopedic surgery	yes	yes	yes	yes	yes	yes	yes	TDABC	EQ5D, WOMAC	EHR
(Kaplan et al., 2020)	hospital	USA	2020	Clinical or surgical pathway redesign	Orthopedic surgery	yes	no	yes	no	yes	yes	yes	Reimbursement	VAS, KOOS, HOOS, PROMIS PF.	EHR
(Porter, Marks, et al., 2014)	system	Sweden	2014	Clinical or surgical pathway redesign	Orthopedic surgery	yes	no	yes	yes	yes	yes	yes	Reimbursement	EQ-5D, PROMIS Global 10, PROMIS PF	EHR
(Porter, Bachmann, et al., 2014)	hospital	USA	2014	Clinical or surgical pathway redesign	Pediatric care	yes	yes	yes	yes	yes	yes	yes	Institution Accounting System	BSID-II, PDI, MDI	EHR
(Porter et al., 2016)	system	USA	2016	Clinical or surgical pathway redesign	Pediatric care	yes	yes	yes	no	yes	yes	yes	Reimbursement	HEDIS, and PROs	EHR
(Kaplan et al., 2018)	system	The Netherlands	2018	Clinical or surgical pathway redesign	Primary general practice	yes	yes	yes	yes	yes	yes	yes	Reimbursement	PROMIS	EHR
(Porter et al., 2007)	system	Germany	2007	Clinical or surgical pathway redesign	Primary general practice	yes	no	yes	yes	yes	yes	yes	Reimbursement	PROMIS	EHR
(Porter & Teisberg, 2009)	system	USA	2009	Traditional value program: measure of clinical, process and financial outcomes	Primary general practice	yes	yes	no	no	yes	yes	yes	Reimbursement	PROMIS	EHR
(Porter, Landman, et al., 2014)	system	USA	2014	Clinical or surgical pathway redesign	Primary general practice	yes	yes	yes	yes	yes	yes	yes	TDABC	NOSES	EHR

(Porter et al., 2017)	system	USA	2017	Clinical or surgical pathway redesign	Primary general practice	yes	no	yes	yes	yes	yes	no	Reimbursement	HEDIS	EHR
(Porter et al., 2019)	system	USA	2019	Traditional value program: measure of clinical, process and financial outcomes	Primary general practice	yes	no	yes	yes	yes	no	yes	TDABC	ICHOM, HEDIS, ODI	EHR

TDABC, Time-drive activity-based costing; EHR, electronic health records; IIEF-5, International Index of Erectile Function; ICHOM, International Consortium for Health Outcomes Measurement; EORTC-QLQ: European Organization for Research and Treatment of Cancer Quality of Life Questionnaire; EPIC-26, Expanded Prostate Cancer Index Composite-26; HEDIS, Healthcare Effectiveness Data and Information Set; BSID-II, Bayley Scales of Infant Development-II; PDI, Psychomotor Development Index; MDI, Mental Development Index; EQ-5D, EuroQol-5D; PROMIS Global-10 and PF, The Patient-Reported Outcomes Measurement Information System Overall Health and Physical Function; VAS, Visual Analog Scale; HOOS, Hip Disability Osteoarthritis Outcome Score; KOOS, Knee Injury and Osteoarthritis Outcome Score; ODI, Oswestry Disability Index; NOSES, Nasal Obstruction Symptom Evaluation Score; WOMAC, Western Ontario and McMaster Universities Osteoarthritis Index.